



2014 Summit
CHAMPIONS for REGIONAL CHANGE

PROGRAM FOR THE DAY

Friday, September 19, 2014

- 8am Registration & Continental Breakfast**
Vendor Booths
Electric Vehicle Showcase
- 9am Welcome**
Mike Dozier Executive Director, Office of Community & Economic Development
- Opening Speakers**
Mayor Ashley Swearengin City of Fresno
Mayor Lynne Ashbeck City of Clovis
- 9:15am Partnership Champion of the Year Award**
Presented by Mayor Ashley Swearengin
- 9:30am Infrastructure Development Panel Focus Agriculture | Water Bond**
- Moderator**
DeeDee D'Adamo State Water Resources Control Board
- Panelists**
Connie Conway Assemblymember, District 26
Kevin Flanagan ThinkWire Energy Service
Robert Tse USDA Rural Development
Ted Smalley Tulare County Association of Governments
- 10:30am Spotlight | Regional Industry Cluster Opportunity**
- Kudos Awards | Infrastructure Development**
Presented by Dr. Glenda Humiston
- Stanislaus County Groundwater Management Program
Stanislaus County Board of Supervisors
- San Joaquin Valley Electric Vehicle Partnership
Nissan North America
NRG EV Services
- 10:45am Take a Break. Visit the Vendor Booths.**
Program resumes at 11am



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11am Sustainable Planning Panel Focus Jobs | Housing Balance | Transportation | Health

Moderator

Genoveva Islas Central California Regional Obesity Prevention Program

Panelists

Mary Renner Central Valley Health Network

Tom Jordan San Joaquin Valley Air Pollution Control District

Rob Terry Fresno Council of Governments

Maya Abood Central California Rural Housing

Noon Spotlight | Fair Housing & Equity Assessment

Kudos Awards | Sustainable Planning

Presented by Bryn Forhan

Farmland Preservation Program

City of Hughson

Partner Recognition

Self-Help Enterprises

12:15pm Buffet Lunch and Keynote Address

Introduced by Mike Dozier

12:15pm Buffet lines open

12:30pm Introduction of Keynote Speaker

12:40pm Keynote Speaker (45 min, 15 min Q&A)

Christopher Thornberg, Beacon Economics

1:45pm Take a Break. Visit the Vendor Booths.

Program resumes at 2pm



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Friday, September 19, 2014

2pm Job Creation Panel Focus Education and Workforce Development

Moderator

Secretary Karen Ross California Department of Food & Agriculture

Panelists

Blake Konczal Central California Workforce Collaborative

Lee Ann Eager Economic Development Corporation serving Fresno County

Carole Goldsmith West Hills College, Coalinga

Chancellor Dorothy Leland University of California, Merced

3:30pm Spotlight | Investing in Manufacturing Communities Partnership

Kudos Awards | Job Creation

Presented by Secretary Karen Ross

Careers In Manufacturing

Manufacturers Council of the Central Valley

Stanislaus Business Alliance

Stanislaus Partners in Education

Growth Strategy - GreaterSiliconValley.com

San Joaquin Partnership

San Joaquin County

3:45pm Closing Speaker
Chancellor Dorothy Leland

4pm Thank you for joining us today!



2014 Summit
CHAMPIONS for REGIONAL CHANGE

KEYNOTE SPEAKER

Friday, September 19, 2014

Christopher Thornberg



Christopher Thornberg is Founding Partner of Beacon Economics, LLC and widely considered to be one of California's leading economists. An expert in economic forecasting, regional economics, labor markets, economic policy, and industry and real estate analysis, he was one of the earliest and most adamant predictors of the sub-prime mortgage market collapse and of the global economic recession that followed in 2008. Dr. Thornberg serves on the advisory boards of Paulson & Co. Inc., one of Wall Street's leading hedge funds, and the Los Angeles Area Chamber of Commerce, Southern California's largest not-for profit business federation. Between 2008 and 2012, he served as chief economic advisor

to the California State Controller's Office and was chair of Controller John Chiang's Council of Economic Advisors. Dr. Thornberg holds a PhD in business economics from The Anderson School at UCLA and a bachelor's in business administration from the State University of New York at Buffalo.



Mike Dozier Executive Director, Office of Community & Economic Development

Mike Dozier is executive director of the Office of Community & Economic Development at Fresno State, which manages the California Partnership for the San Joaquin Valley, San Joaquin Valley Rural Development Center, San Joaquin Valley Regional Broadband Consortium, and Smart Valley Places. Previously, Dozier was director of Community and Economic Development, City of Clovis; assistant to the city manager/planning director, City of Livingston; and redevelopment director, City of Atwater.



Ashley Swearengin Mayor, City of Fresno

Ashley Swearengin is in her second term as Mayor of Fresno, elected in both 2008 and 2012. Prior to her election, Mayor Swearengin was lead executive of the California Partnership for the San Joaquin Valley and executive director of the Office of Community and Economic Development at Fresno State. She is a member of the board of directors of the Fresno Citizens for Good Government, the Fresno West Coalition for Economic Development, and Community Development Corporation.



Lynne Ashbeck Mayor, City of Clovis

Lynne Ashbeck is Mayor of Clovis and was first elected to Clovis City Council in 2001. Mayor Ashbeck is regional vice president for Hospital Council of Northern and Central California. Previously, she was public policy facilitator and mediator at the Center for Collaborative Policy at California State University, Sacramento, director of the Extension Programs at Fresno State, and director of education at Children's Hospital of Central California. She is a member of the board of trustees for the Fresno Pacific University and a founder and co-chair of the United Way of Fresno County Women's Initiative.



DeeDee D'Adamo California Water Resources Control Board

DeeDee D'Adamo was recently appointed by Gov. Jerry Brown to the California Water Resources Control Board. She previously served on the California Air Resources Board from 1999-2013 under the Brown, Schwarzenegger and Davis administrations, where she was instrumental in the board's air quality and climate change programs and regulations. D'Adamo currently serves on the Valley Coalition for UC Merced's Medical School.



Connie Conway California State Assembly, 26th District

Connie Conway was first elected to the State Assembly on November 4, 2008. She is serving her third term and represents the 26th Assembly District, which includes Tulare, Kern and Inyo Counties. Recognized for her ability to bring people together, in November 2010 Assemblymember Conway was unanimously elected by her colleagues to serve as Assembly Minority Leader, the top leadership role in the Assembly Republican Caucus. As Minority Leader, she leads the caucus in forming its legislative agenda and works with her leadership team to advance their political goals.



Kevin Flanagan ThinkWire Energy Services

Kevin Flanagan is co-founder of ThinkWire Energy Services, a Fresno-based independent energy consulting firm. Flanagan also is on the board of the San Joaquin Valley Clean Energy Cluster and was also recently named Fresno Metro Director for the Cleantech Open, a not-for-profit organization that runs the world's largest accelerator for clean-tech startups.



Robert Tse USDA Rural Development California

Robert Tse is the USDA lead for the Strong Cities-Strong Communities, White House pilot initiative in Fresno. He is the State Broadband Coordinator for USDA California Rural Development. In 2014, Tse received the first Champion of Technology Award from the California State Fair. His accomplishments include developing a conference of innovative thought leaders in health, food, agriculture, technology and venture capital (2014) and assisting Fresno's selection by IBM for its 2013 Global Smarter Cities Challenge.



Ted Smalley Tulare County Association of Governments

Ted Smalley is the executive director of Tulare County Association of Governments. He was a principal writer and active participant in the development of Measure R, the only new sales tax that was passed in California in 2006. During his 15-year term with TCAG, Smalley has managed the Transportation Improvement Program and preparation of the Regional Transportation Plan.



Dr. Glenda Humiston USDA Rural Development California

Dr. Glenda Humiston was appointed by President Obama on August 23, 2009, to serve as California State Director at the U.S. Department of Agriculture, Rural Development. Humiston brings over 25 years of experience working on public policy development and program implementation supporting rural development and sustainable communities to the Agency. Humiston previously served as a Peace Corps volunteer in Tunisia and as executive director of a nonprofit which advocated for farmland preservation and value-added agriculture development.



Genoveva Islas Central California Regional Obesity Prevention Program

Genoveva Islas is program director at the Central California Regional Obesity Prevention Program. She was previously an area field representative for the California Diabetes Program at the California Department of Public Health and an adjunct faculty member at Bakersfield College and health education supervisor at Kern Health Systems.



Mary Renner Central Valley Health Network

Mary Renner is chief operations officer of Central Valley Health Network. She was previously chief of human resources at Clinica Sierra Vista and at Sequoia Community Health Centers. Renner is a member of the Society for Human Resource Management and is a past president of the Human Resource Association of Central California.



Tom Jordan San Joaquin Valley Air Pollution Control District

Tom Jordan is senior policy advisor at San Joaquin Valley Air Pollution Control District. He developed a number of District regulations with community-wide application including the fireplace regulation, Indirect Source Rule, and the trip reduction regulation in the early 1990s. Jordan has served as the District liaison with the eight San Joaquin Valley Transportation Planning Agencies and is currently on the board of the San Joaquin Valley Clean Energy Organization.



Rob Terry Fresno Council of Governments

Rob Terry is a principal regional planner with Fresno Council of Governments, overseeing the management of the organization's regional, multimodal and sustainability projects. He is AICP accredited by the American Planning Association, and currently serves as the director of professional development for the Central Section of the California Chapter of the APA. Terry operates as project manager over Valley-wide projects such as the San Joaquin Valley Blueprint Integration Project, Prop 84 activities, and the Valley Planner's Network.



Maya Abood Central California Rural Housing

Maya Abood is originally from Stockton, where she first became interested in rural issues and the San Joaquin Valley. She has worked on a variety of local, regional, and state campaigns ranging from housing and community development to public health and agriculture. In her most recent position, Abood served as a tenant organizer in South Los Angeles and assisted in developing a base of leaders to advocate for equitable community development and safe, healthy housing.



Bryn Forhan The Forhan Company

Bryn Forhan is owner of The Forhan Company, government affairs consultants. She was previously vice president of government and community relations at Community Medical Centers Inc. Forhan is co-chair of the Valley Coalition for University of California, Merced Medical School.



Secretary Karen Ross California Department of Food & Agriculture

Karen Ross was appointed Secretary of the California Department of Food and Agriculture in January 2011 by Gov. Jerry Brown. Prior to joining CDFA, Secretary Ross was chief of staff for U.S. Agriculture Secretary Tom Vilsack, a position she accepted in 2009. Before joining the U.S. Department of Agriculture, Secretary Ross was president of the California Association of Winegrape Growers, based in Sacramento. During that time, she served as the executive director of Winegrape Growers of America, a coalition of state winegrower organizations.



Blake Konczal Central California Workforce Collaborative

Blake Konczal is chief executive officer of Fresno Area Workforce Investment Corporation and director of the Fresno Regional Workforce Investment Board. Previously, Konczal served as director of the Silicon Valley Workforce Investment Board, an eight-city consortium headed by the City of San Jose. Konczal was head of the special projects unit for the South Bay Private Industry Council in Los Angeles County.



Lee Ann Eager Economic Development Corporation serving Fresno County

Lee Ann Eager is president and chief executive officer for the Economic Development Corporation serving Fresno County. She was previously an attorney at Lang Richert and Patch. Eager was executive director at Rape Counseling Service of Fresno.



Carole Goldsmith West Hills College, Coalinga

Carole Goldsmith is president of West Hills College, Coalinga, and is the first woman in this role. Goldsmith was previously an administrator at West Hills Community College District and vice chancellor of educational services and workforce development. She has served as coordinator for a \$19.9 million U.S. Department of Labor grant for job training, leading a consortium of 11 Central Valley colleges.



Dorothy Leland Chancellor, University of California, Merced

Dorothy Leland is chancellor of the University of California, Merced. She was previously president of Georgia College and State University and vice president of the Boca Raton campus for Florida Atlantic University. Chancellor Leland was co-director of the doctoral program in philosophy and literature and assistant professor at Purdue University.

kudos

Growth Strategy: Match High-Paying Tech Jobs with Affordable Living

**San Joaquin Partnership
San Joaquin County**

GreaterSiliconValley.com is a strategy to match high-paying technology jobs with affordable family living in San Joaquin County.

Each day, more than 60,000 talented workers commute from the San Joaquin Valley through the Altamont Pass – whether by automobile, car and van pools, the ACE train, or bus - to higher paying jobs in the Silicon Valley.

Escalating real estate prices have forced individuals and families to move eastward out of the Silicon Valley and Bay Area in search of affordable housing. Employers have not followed suit with investments to make San Joaquin County “the suburbs of the Silicon Valley.” Without a new strategy to attract jobs that reduce commuting, this trend will likely continue.

Rather than create another Silicon Valley or continue the mixed results of marketing affordability, in May 2013 the San Joaquin Partnership and San Joaquin County joined

together in a rebranding campaign to suggest that rapidly growing companies make expansion decisions that consider San Joaquin County the “Greater Silicon Valley.”

This campaign has two goals. First, attract expanding companies with commuting employees (e.g., Tesla, Google Barge, Amazon) to locate expansion investments in San Joaquin County. Second, expose San Joaquin startups to mentoring, funding, and talent attraction resources in the Silicon Valley. Greater Silicon Valley formed a partnership and a co-work space in Silicon Valley with TiE (svtie.org) which supports the mentoring of San Joaquin startups and allows the “Greater Silicon Valley” to be marketed at events and conferences.

The website, www.greatersiliconvalley, serves as the central hub for connections to social media sites and information.

kudos

Careers in Manufacturing

**Manufacturers Council of the Central Valley
Stanislaus Business Alliance
Stanislaus Partners in Education**

Careers in Manufacturing (CIM) Program was developed in 2004 as a public-private partnership program between the Manufacturers Council of the Central Valley (MCCV,) Stanislaus Business Alliance, and Stanislaus Partners In Education (SPIE) in strong collaboration with Modesto Junior College and high schools and local employers throughout Stanislaus County.

CIM's goal is to make young people aware of career opportunities in manufacturing and connect interested, motivated, and qualified high school seniors (18 years old with a high school diploma or equivalent) to manufacturing jobs in the San Joaquin Valley (Valley). These jobs represent outstanding opportunities for young people to learn the skills necessary to succeed in a high-growth and potentially high-paying career. Students who are not ready to enter the workforce are acquainted with educational pathways to help make the most of their time in school while preparing for excellent job opportunities.

CIM actively works with more than 20 high schools located throughout Stanislaus County, reaches more than 4,000 students annually, and has placed more than 800 youth in full-time, part-time or seasonal positions with manufacturing companies all over the Valley. The program has seen tremendous growth in the last 10 years and has earned an excellent reputation with large employers by producing a pool of qualified, motivated, and employable candidates.

CIM brings together employers, educators, and workforce development professionals in concert to:

- Increase the awareness of young people considering careers in manufacturing
- Promote industrial training programs offered locally
- Fill current and projected openings in the manufacturing industry
- Reduce the dropout rate at area high schools

This is accomplished through:

- Outreach programs promoting the manufacturing industry and various educational options available to graduating high school students
- Offering employment to qualified youth
- Providing employer incentives to motivate students to pursue additional education in technically skilled certificate and degree program

All participating youth are assessed in Applied Mathematics, Locating Information, and Reading for Information - three critical workplace skill areas that assist with job placement. A secondary purpose for the assessments is to help schools identify gaps in education, develop curriculum to meet business and educational needs, and support and guide individuals in their career development.

kudos

Partner Recognition **Self-Help Enterprises**

Self-Help Enterprises (SHE) is a nationally recognized community development organization working together with low-income families to build and sustain healthy homes and communities. SHE's efforts encompass a range of programs, including mutual self-help housing, sewer and water development, housing rehabilitation, multifamily rental housing and homebuyer programs in the San Joaquin Valley. Its goal is to help farm laborers and other low-income families help themselves. These are families and communities with dreams and determination and the willingness to work hard. Since 1965, SHE has helped bridge the gulf between dreams and reality.

The concept of "self-help" is based on the conviction that given the proper tools individuals can and will do what is necessary to improve their living conditions. This concept is not just a philosophy for homeownership but a driving force in all aspects of the organization.

SHE provides technical services and support, helping Valley families and communities compete for scarce financial resources and empowering people to be leaders in their communities. For nearly five decades, SHE's combined efforts have touched the lives of more than 50,000 low-income families in the eight counties of the Valley and has served as a model for similar organizations around the world.

SHE's upcoming activities include its first ever rental housing development in Visalia; expanded impact of water and sewer development efforts; building on partner programs with local cities; and large new multi-faceted developments in Patterson and Goshen.

For more information about Self-Help Enterprises and the impactful work they are doing in the San Joaquin Valley, visit www.SelfHelpEnterprises.org.

kudos

Farmland Preservation Program City of Hughson

In January 2013, the City of Hughson adopted a farmland preservation program (FPP) that requires the permanent preservation of two acres of farmland for every one acre of land that is converted from agricultural to residential use. One of the most ambitious programs in the state of California, the 2:1 ratio seeks to promote and preserve the City's culture, farming heritage, environmental stewardship and ensure sustainable economic vitality.

Program Highlights

- The farmland preservation program was adopted unanimously by the City Council with strong public support.
- The Program is primarily intended for residential uses, and the conversion of land for commercial or industrial purposes are not subject as they provide other positive results for the city and county.
- The FPP is modeled after the Stanislaus County program and is intended to be compatible with that program so that coordination is made easier
- The protection of the farmland may be achieved through direct conservation easement acquisition, by in-lieu fee or other strategies as approved by City Council
- A 2:1 ratio will help mitigate, but not completely stop, the cumulative impacts of the loss of farmland as Hughson develops over time, protecting the City's high-quality farm land and, in turn, the City's heritage and values.

Why is it important?

Quality farmland surrounding the City of Hughson is a finite and irreplaceable resource. The purpose of the FPP is to aid in slowing the loss of the 'prime' farmland, thereby enhancing the quality of life by recognizing the city's agricultural heritage, economic vitality and the distinctiveness of the community. Further, the California legislature has declared "that the preservation of land in its natural, scenic, agricultural, historical, forested, or open-space condition is among the most important environmental assets of California." This program addresses several of the region's and the state's growing needs and challenges. The demand for local and sustainable food has grown in recent years. Preserving farmland guarantees the ability to produce local food thereby driving down the cost and dependency on such food from outside the region.. Productive agricultural land supports both direct employment in farming and local jobs in food processing and transport. Because farmland conservation promotes compact and efficient development, it can reduce the cost of providing basic urban services such as water and sewer and police and fire protection to residents.

Open farmland provides other important benefits such as groundwater discharge, flood control and preservation of wildlife habitat.

kudos

San Joaquin Valley Electric Vehicle Partnership

Nissan North America

NRG eVgo

Key Partners:

Aeroenvironment

Telefonix

Pacific Gas & Electric

Plug-In America

Schneider Electric

RICO Action Team:

- Clean Energy Center, Kern Community College District
- Collaborative Economics
- Kern Economic Development Corporation
- San Joaquin Valley Air Pollution Control District
- San Joaquin Valley Clean Cities Coalition
- San Joaquin Valley Clean Energy Organization

Since its launch in April 2014, the San Joaquin Valley Electric Vehicle Partnership (SJVEVP) has emerged as one of the recent successes of the Regional Industry Cluster of Opportunity (RICO). Administered by the Office of Community and Economic Development at Fresno State, SJVEVP is a regional collaborative exploring the future of electric vehicles, and identifying potential partners that can help Valley communities realize a future with electric

vehicles. Participation in this effort includes representatives from both public and private sectors and local and county government.

Nissan North America and NRG eVgo have played an instrumental role in giving SJVEVP a substantial level of industry engagement. Lending support to the Valley's future in electric vehicles are its universities and colleges; workforce and economic development agencies; and regulatory agencies and advocacy groups.

SJVEVP provides opportunities to present the range of available electric vehicles, particularly the Nissan Leaf and Tesla Model S which have been showcased at these events. Even the nation's first all-electric school bus has held center stage.

SJVEVP is committed to advancing the region in electric vehicle deployment and adoption through market development, charging-infrastructure expansion, talent enhancement, and self-promotion. A series of Ride 'n Drive events is currently being developed to promote electric vehicles and availability of purchasing incentives.

kudos

Stanislaus County Groundwater Management Program Stanislaus County Board of Supervisors

Key Partner:
California Water Institute, Fresno State

Stanislaus County has traditionally benefitted from superior water supplies, when compared to many areas in the San Joaquin Valley. Recently, however, the combination of the drought, groundwater-export proposals, and new water uses in areas previously not irrigated, brought the issue of groundwater supply reliability to the attention of the Stanislaus County Board of Supervisors (board), the media and, most importantly, Stanislaus County citizens.

Rural areas of Stanislaus County started seeing a loss of water to its shallowest wells – as did many areas in the Valley. Wells that typically drew water from about 75 to 100 feet under the ground began to fail as a result of the drought. Like many Valley counties, Stanislaus County includes areas not covered by water districts or other entities that assist with water management. Therefore, the main governing body to respond to water welfare and safety of its residents is the board and county staff.

The board responded by convening a group of water experts to develop a groundwater ordinance in a collaborative atmosphere. The ordinance was designed to do two things: require a permit to export water out of the county; and a permit for over-extraction of water when evidence reported that excessive water withdrawals were being made in certain areas. If the report required by the permit demonstrated the activity would do significant harm to the citizens of Stanislaus County, the activity would be prohibited.

The groundwater ordinance was adopted in October 2013. Further, Stanislaus County made a commitment to add permanent staff as well as a Water Advisory Committee to help better organize groundwater management among all the agencies and efforts involved with water. In June 2014, the board adopted a consensus Advisory Committee “framework” for groundwater management and an action plan.

As a result of its actions, Stanislaus County has developed a collaborative strategy more protective of the needs of its groundwater users and is ready to assume responsibility for coordinated programs to improve conditions along with its water agency partners. The model for collaborative groundwater management with a county as a full partner is not unique in the Valley; but it is certainly not the most common arrangement. Stanislaus County has made an important step in protecting its groundwater users which have no other representation.



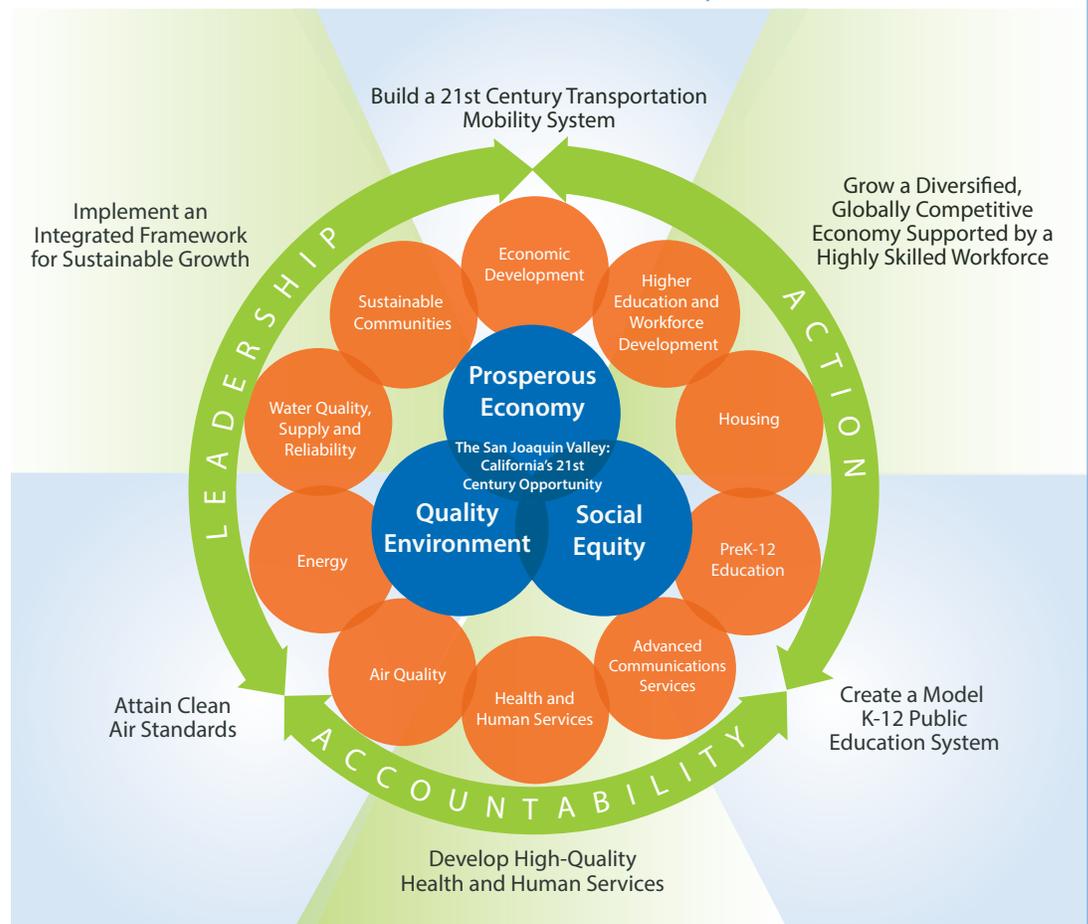
California Partnership for the
San Joaquin Valley
California's 21st Century Opportunity

The Partnership

Set in motion with an executive order in June 2005 (S-5-05), the California Partnership for the San Joaquin Valley is an unprecedented public-private partnership sharply focused on improving the region's economic vitality and quality of life for the almost 4 million residents who call the San Joaquin Valley home. The Partnership is addressing the challenges of the region by implementing measurable actions on economic, environmental, and social levels to help the San Joaquin Valley emerge as *California's 21st Century Opportunity*.

Three executive orders renewed the Partnership: S-22-06, November 2006; S-17-08, December 2008; and S-10-10, July 2010, which implemented governance changes and continued the Partnership indefinitely.

Six Initiatives of the Partnership



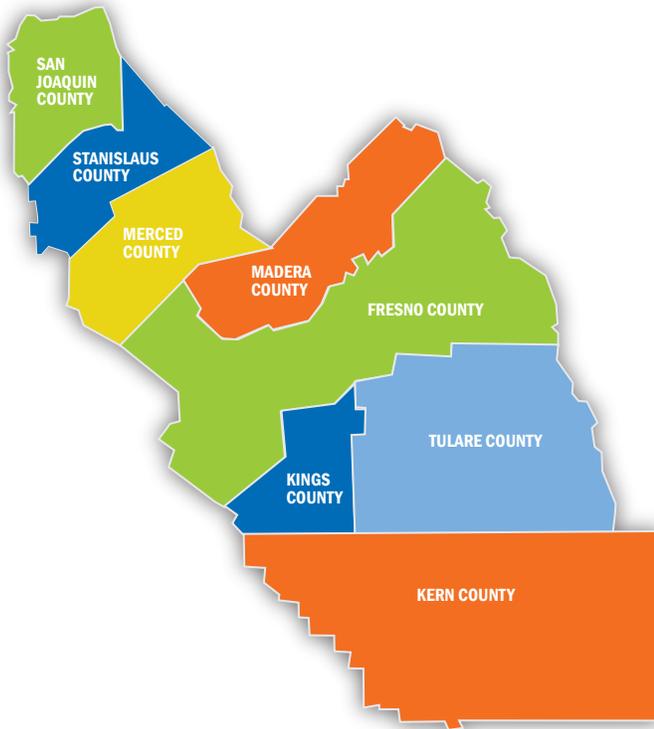
History

Recognizing both the great potential of the region and the current challenges, Governor Schwarzenegger formed the California Partnership for the San Joaquin Valley in June 2005. As the governor stated in his Executive Order, "The strength of California is tied to the economic success of the San Joaquin Valley." Led by an appointed, 40-member board, the Partnership engaged hundreds of people in the eight-county San Joaquin Valley to focus on action strategies, and the board released its Strategic Action Proposal in October 2006. Governor Schwarzenegger and the state Legislature approved \$5 million in the State Budget for 2006-2007 to jump-start implementation of the Strategic Action Plan.

The Region

The eight-county region encompasses 62 cities, extends 250 miles from San Joaquin County in the north to Kern County in the south, and continues to be one of the fastest growing regions in California. Size alone does not set this region apart—the San Joaquin Valley has vast resources.

- Agricultural powerhouse - \$20 billion in agricultural value earned annually in eight-county region
- Gateway to three world-class national parks
- Home to important natural resources - oil and natural gas fields, vast wetlands, and unique plant and animal communities
- System of rivers that drains the Sierra and joins the San Joaquin River as it flows through the region



**U.S. Department of Commerce, U.S. Bureau of Economic Analysis, 2011*

***U.S. Department of Commerce, U.S. Census Bureau, American Community Survey, 2010*

****California Department of Justice, 2010*

*****California Department of Finance, Demographic Research Unit, 2010*

******11 U.S. Cities with the Worst Air Pollution, Health Magazine (online), 2013. Modesto, Fresno, Hanford, Visalia, and Bakersfield are reported as five of the 11 cities.*

The Challenges

The San Joaquin Valley has persistent problems of poverty, environmental degradation, and social separation, as evidenced by consistent under-performance compared to California, overall:

- Average per capita income, 32 percent lower*
- Number of college graduates (over age 25), 47 percent less**
- Violent crime (per 100,000 persons), 25 percent higher***
- Access to health care (primary care physicians per 1,000 persons), 45 percent lower****
- Air quality has improved in the San Joaquin Valley yet is reported as still one of the worst metropolitan areas in the nation*****

The Opportunity

The Partnership has a unique opportunity to provide a world-class region with a diversified economy, a healthy environment, and a high quality of life for all through collaboration on a scale that has not been done before. Experts and leaders are building on the region's strengths to create opportunity – California's 21st Century Opportunity.

- Cutting-edge, state-of-the-art, renewable energy systems to support communities and industries
- Mobility for people and commerce in new ways
- New model of economic development that supports agriculture and a healthy environment with clean air and plentiful, clean water
- Diversified, globally competitive economy with a skilled workforce
- PreK-12 public school system that supports student achievement and prepares children for success in college and career
- High-quality, accessible health and human services

The Work

The Partnership has brought together experts and leaders committed to sustainable economic development, environmental stewardship, and human advocacy. The Partnership is focused on action around 10 work groups: advanced communications services; air quality; economic development; energy, health and human services; higher education and workforce development; housing; PreK-12 education; sustainable communities; and water quality, supply and reliability.



California Partnership for the
San Joaquin Valley

Office of Community & Economic
Development, Fresno State

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